

NHS CHARITIES  
TOGETHER

LEADING THE NATION'S BIGGEST

**THANK  
YOU**

Annual report  
**2020**

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## MESSAGE FROM OUR CHAIR – Ian Lush, OBE



## A UNIQUE JOURNEY Review of the year

**It's been an incredibly challenging 18 months for us all and what a journey we have been on as a nation and global community.**

Who could have foreseen the situation we have found ourselves in, separated from loved ones and friends, from daily activities and simple things that we previously all took for granted.

We have been on a journey at NHS Charities Together too. The support from the public over the last 18 months has been heartfelt. People have wanted to do their bit to support the NHS to help it cope with this unprecedented moment. As the umbrella organisation representing all NHS charities associated with hospitals, mental health, ambulance and community health services across the UK, we became the focal point for that charitable outpouring of support.

**In 2020 we raised a total of**

**£150  
million**

Hundreds of thousands of people got behind the NHS, from clapping on doorsteps to donating to our 'One million claps' campaign. The incredible Captain Sir Tom Moore raised nearly £40 million for our Covid appeal, and thousands of other supporters, including six-year-old Frank Mills and three-year-old Daisy Briggs, made personal sacrifices to raise hundreds of thousands of pounds in their own ways – from walking or running to sky diving, dancing or baking. Joe Wicks generously donated proceeds from his amazing efforts to get the nation exercising and Jordan Henderson coordinated Premier League footballers to fundraise for the NHS.

In total we raised an unbelievable £150 million pounds, the vast majority of which has already been allocated the length and breadth of the UK through every one of our 241 member NHS charities, helping patients, staff and volunteers at this incredibly challenging time. Projects funded have included bereavement support for patients, counselling and wellbeing support for staff, research into Long-Covid, projects keeping isolated patients connected with loved ones, specialist equipment, and funding for thousands of emergency response volunteers.

I would like to thank the amazing individual and corporate supporters who enabled this to happen. You have made a huge difference to NHS patients and staff. We couldn't have achieved any of this without the NHS Charities Together team and volunteers who, despite being small in size, rose to the mammoth challenge to harness the moment and establish a grants programme in record time for the benefit of our member charities. Thanks also to my fellow trustees for their role in keeping the organisation on track over the last year. To our member charities we are incredibly grateful for your exceptional contributions over the last year, making all the difference to patients and the staff on the frontline.

I look forward to working with you all over the coming year as we continue to help the NHS go further for its workforce and patients.

**Ian Lush, OBE**  
NHS Charities Together, Chair

## MESSAGE FROM OUR CHIEF EXECUTIVE – Ellie Orton, OBE

# OUR FUTURE STRATEGY: WE ARE IN IT FOR THE LONG TERM

**It has been an honour and a privilege to lead NHS Charities Together over the last year through these turbulent times. The metamorphosis we have been on is significant and will have a profound impact on our future strategy as an organisation.**

Message from our Chief Executive  
– Ellie Orton, OBE



Throughout it all the NHS has been the nation's backbone, and NHS staff have been its beating heart. Seeing the stoicism of the NHS workforce, who have carried on providing care whatever it has taken, has been beyond inspiring. The success of the vaccination programme firmly reminds us all of the benefits of our national health service.

“

In normal times the 241 NHS charities we represent across the UK donate nearly £1 million every day to help the NHS do more than would otherwise be possible.”

We are an independent national charity officially partnered with the NHS. In normal times the 241 NHS charities we represent across the UK donate nearly £1 million every day to help the NHS do more than would otherwise be possible. These funds help the NHS go further – to fund the extras that can't otherwise be covered by the core government budget, from upgraded specialist equipment and state-of-the-art technology and investment in research through to well-being support for staff and patients. During Covid-19, the money we raised nationally has been focused on meeting urgent needs, on supporting staff and patients through Covid, and on the longer-term recovery of the NHS. Again the emphasis has been on going above and beyond what the NHS budget can ordinarily cover.

We are now facing a long period of recovery as a nation and within the health service. Our own recent YouGov research shows that over 55% of staff have experienced a mental health toll from the pandemic, with many reporting depression, anxiety or even post-traumatic stress. At the same time, as normal services resume there are huge areas of backlog and clinics that are busier than ever.

As always our NHS colleagues step up to give all they can in caring for their patients and the health of the nation. The NHS is full of wonderful professional people who display deeply valued characteristics of duty, service and sacrifice. That is why the British people admire and respect them.

At NHS Charities Together we will continue to be there for the NHS and their member charities in the long term. As the umbrella organisation representing all NHS charities we will capitalise on our unique role to act as a bridge between the NHS and the charitable sector, amplifying the impact of charities for the nation's health and helping the NHS to go further for patients. We will help nurture and sustain the NHS by providing additional support to the incredible workforce who have given their all. And we will invest in great ideas to help prevent illness and long-term conditions among people across the UK.

The NHS and its staff have been there for us at the time when we have needed them most. We will continue to be there for them.

**Ellie Orton, OBE**  
NHS Charities Together, Chief Executive

# MAKING HISTORY

## HIGHLIGHTS OF THE YEAR

In the most challenging year yet for the NHS, you helped to achieve so much with our NHS member charities to truly transform lives. Here are some of the things together we made possible.



# HIGHLIGHTS OF THE YEAR

## JAN

Having been established as an unincorporated charity in 2008, the Association of NHS Charities became incorporated and known as NHS Charities Together, representing our diverse member charities across England, Wales, Northern Ireland and Scotland. We continued supporting our members with funding, guidance and events.

**NHS CHARITIES TOGETHER**

## FEB

We were delighted to welcome Lord Nigel Crisp as our patron. Lord Crisp was Chief Executive of the NHS in England from 2000 to 2006 and is now an independent crossbench member of the House of Lords and global health advocate.

## MAR

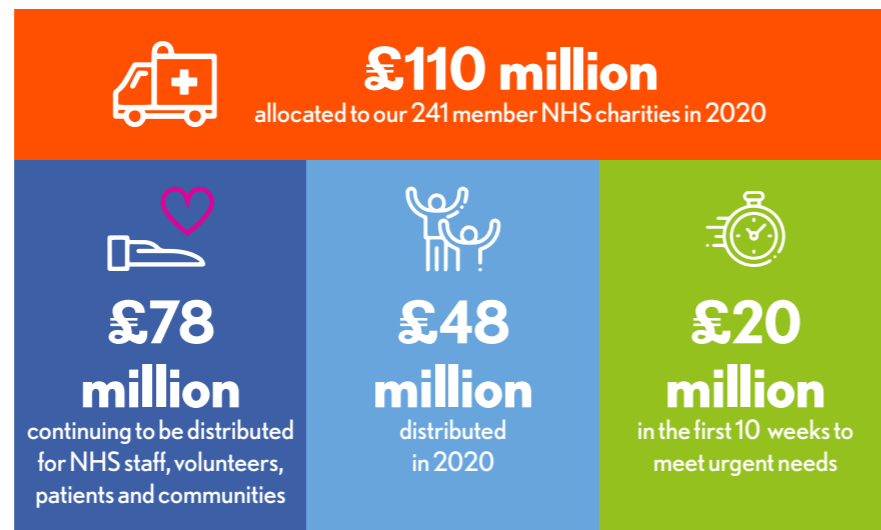
We launched our Urgent Covid-19 Appeal, raising over £15million in the first five days! This was thanks to a £10 million donation from XTX Markets, £5 million from the Rausing family and thousands generously donated by supporters across the UK. The appeal went on to raise £150 million to support patients, hospital staff, and volunteers at the frontline of the coronavirus crisis.



NHS CHARITIES TOGETHER

**£150 million**

raised in the Covid-19 appeal



## Highlights of the year



## APR



- ▲ Captain Sir Tom broke three world records raising money for charity
- ◀ Liverpool football player, Jordan Henderson
- ◀ 'Run for heroes' campaign

A non-stop month, as you helped raise millions of pounds. Appeal funds begin to get straight to the NHS frontline from 1 April 2020.

### Highlights included:

- Our 'One million claps' appeal, supported by ITV, raising more than £1 million in £5 text donations, building on the goodwill of the weekly clap for NHS workers. We shared your thank you messages with staff in hospitals and clinics across the UK.
- Liverpool Football Club captain Jordan Henderson leading all 20 Premier League and national teams to join the Players together campaign.
- The Jockey Club's support for the virtual Grand National, raising more than £2.6 million in total.
- War veteran Captain Sir Tom Moore inspiring the nation by walking laps of his garden for our Covid-19 urgent appeal. He broke three world records as his total rose into the tens of millions of pounds, making fundraising history.
- People across the UK putting their daily exercise towards a good cause through our 'Run for heroes' campaign, donating £5 for every 5km ran, walked and cycled, adding up to an incredible £7 million!

## MAY

Thousands of you responded to our call to Get Behind the NHS, helping us reach £100 million income within six weeks of launching our appeal. Six-year-old Frank from Bristol, who has spina bifida, raised more than £280,000 by walking every day in the footsteps of his hero Captain Sir Tom. Ninety-year-old Margaret Payne from Scotland even climbed her stairs to the height of Suilven. M&S launched a sale with a difference – the Rainbow sale. This celebration of the colourful symbol that represented so much for so many raised over £8 million.



- ▲ Frank, aged six from Bristol, following in the footsteps of Captain Sir Tom
- ◀ Margaret Payne from Scotland climbing the height of Suilven on her stairs

# JUN

Your support made a real difference as we awarded £20 million in grants to NHS trusts within 10 weeks of launching our Covid-19 urgent appeal, and with the help of our friends at CCLA we were able to get the money to where it was needed. This made hundreds of projects possible across the length and breadth of the UK, including practical and emotional support for staff and support for patients isolated from loved ones.

▼ Lancashire NHS Hero care packs



▼ Oxford Health NHS Foundation Trust

Carer befriending line

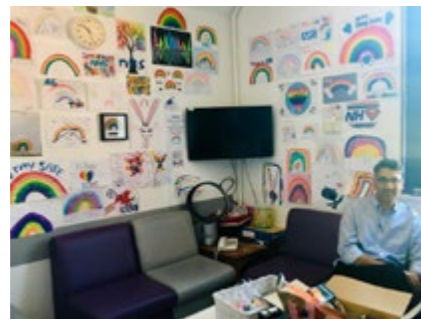


# JUL

Ahead of the NHS's birthday, our Covid appeal reached £130 million, thanks to fundraising initiatives including Captain Sir Tom, t-shirts, charity singles, fun runs and much more. We allocated a further £10 million to support people disproportionately affected by Covid-19, including staff from ethnic minorities, hospices, community healthcare and social care. We also led the nations in the Biggest Thank You Ever to the NHS on 5 July



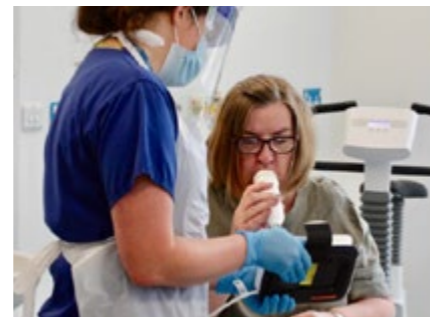
▲ Practical Needs, Imperial Health Charity Awyr Las Wellbeing



# AUG

We were proud to partner with the National Academy of Social Prescribing after it was given a £5 million boost by the Department of Health and Social Care to help develop social prescribing projects – social prescribing helps people improve their health and wellbeing by connecting them with services in the community like exercise or other beneficial activities – helping to tackle the long-term effects of Covid-19.

▼ Bristol Long-Covid study



# SEP

An example of how our funds have had impact. Thanks to a grant of £27,900 from our Covid-19 urgent appeal, Rotherham NHS Foundation Trust was able to better support staff who had experienced trauma at work or home during the pandemic. The funding means more staff who need to talk about their experiences can access support from trained colleagues.



▲ Rotherham NHS Foundation Trust

# OCT



▲ Joe Wicks, MBE for his virtual PE lessons



▲ Olivia Strong, MBE for establishing the 'Run for heroes' campaign

The Queen's Birthday Honours recognised exceptional fundraisers for NHS Charities Together, including Joe Wicks, MBE who donated £580,000 through his virtual PE lessons that kept the nation moving through lockdown, and Olivia Strong, MBE who established the incredible 'Run for heroes' campaign.

# NOV

With infection rates increasing and rising numbers of people with Covid being admitted to hospital, our Chief Executive Ellie Orton announced we would step up our support. We made an additional £12 million urgent fund available immediately to all NHS charities in areas dealing with a surge in cases and hospital admissions, so they could decide how to make the biggest difference for staff, volunteers and patients.

## £12 million

urgent fund made available to help with rising infection cases

# DEC

As we celebrated raising £150 million over the year, allocating grants totalling £110 million and distributing £48 million and counting, we were also honoured to be able to announce that Their Royal Highnesses The Duke and Duchess of Cambridge had become our Joint Royal Patrons. Their support is helping to inspire the public to do even more for the NHS staff and volunteers who did so much to keep us safe and well this year.



▲ Their Royal Highnesses the Duke and Duchess of Cambridge became our Joint Royal Patrons



# OUR PLANS, AIMS & OBJECTIVES

STRATEGIC REPORT

## ABOUT US

**NHS Charities Together is the independent national charity partner of the NHS, caring for patients, staff and communities. We are made up of every NHS charity across the UK, based within health boards, hospitals, mental health, ambulance and community health services.**

The funds raised and wider support provided by NHS Charities Together enable the health service to go above and beyond what would otherwise be possible. Our national reach means that we can ensure funds are spent where they are most needed. Through our member charities, we fund projects that improve services for patients and we help NHS staff and volunteers both practically and emotionally so they can continue their life-saving work.

We also provide support for our member charities through nationwide fundraising and advocacy, advice and guidance, conferences and training opportunities.

## ABOUT OUR NHS MEMBER CHARITIES

People have been donating money to health services since well before the NHS was created. The 241 member charities of NHS Charities Together are based in hospitals, ambulance trusts, mental health trusts, community health trusts and health boards across the UK.

These charities give more than £1 million every day to the NHS so that people can stay well for longer and get better faster. Most of them focus on helping our health services to do more. From supporting research and development, to brightening up hospital environments, and donating state-of-the-art technologies and equipment, the charities raise funds and mobilise volunteers, touching lives and making a huge difference to millions of people when they are at their most vulnerable.

During the Covid-19 pandemic this focus has shifted to supporting immediate practical and emotional needs of staff and patients and helping to take pressure off an overstretched health service.





# OUR STRATEGY

**When we launched our current strategy the world was a very different place, and no one could have anticipated the unprecedented year ahead.**

In August 2020, following the advent of Covid-19 and our increased role in supporting NHS charities as a national grant giving organisation in addition to being a membership body, we began revisiting our strategy with our 241 members. Our strategy will evolve to meet our future needs and role as an organisation.

(See page 33 for more on our future strategy.)

## OUR VISION

To inspire NHS charities to be the nation's biggest independent supporters of health and wellbeing.

## OUR MISSION

To support NHS charity members to be high-functioning and add real value to their associated NHS trusts and patients, staff and communities, being recognised as a vital strategic partner.

## OUR STRATEGIC OBJECTIVES

See p33 for more on our future strategy.

- Demonstrate the impact of NHS Charities Together and our members
- Be the number one source of support and development for NHS charities, promoting charity best practice, fostering mutual support and discussing matters of mutual interest
- Be the authoritative voice for NHS charities, representing members' views to key stakeholders and, where possible, collaborating with them towards our vision
- Promote the profile of NHS charities nationally
- Ensure NHS Charities Together is a financially sustainable organisation that develops its staff, ensuring we have the right skills and resources to achieve our five-year strategy



# OUR IMPACT ACROSS THE UK

## SUMMARY OF GRANTS AWARDED IN 2020

The funds we raised last year are now making a huge difference to the lives of patients, volunteers, communities and NHS staff.

# SUMMARY OF GRANTS AWARDED IN 2020

The funds we raised last year are now making a huge difference to the lives of patients, volunteers, communities and NHS staff.

These funds reached all parts of the UK through every one of our 241 member charities (see table opposite).

We rolled out our first ever grants funding programme with urgency to ensure your donations could have an immediate impact, with the first of our grant awards being made from 1 April 2020. We made £42 million available to meet both the immediate need the pandemic brought and ease the pressure of further waves and the inevitable long-term impact of Covid-19. £12 million was held back in case of later waves of Covid and used from November 2020 onwards.

## OUR GRANT ROUNDS DURING COVID-19 APPEAL

URGENT AND EMERGENCY FUNDING

£42 million

to meet urgent and immediate needs for NHS patients, staff and volunteers

COMMUNITY PARTNERSHIPS FUNDING

£33 million

to support those disproportionately affected by Covid-19 and community partnerships to help prevent hospital admissions and take pressure off the wider health system

RECOVERY FUNDING

£35 million

to support the ongoing recovery of the NHS

## Summary of grants awarded in 2020

A total of

£48 million

was granted to member charities by the end of 2020

By the end of the year our first rounds of grants were complete, and we had allocated a total of £110 million to our member charities across the UK from all of our grants rounds.

We distributed funding by nation and region, based on factors including the staff headcount of the NHS trust, health board and linked organisations. And we worked closely with our members to understand where their need was greatest.

In September we launched community partnership grants and allocated £33million to support organisations outside of the NHS, helping to take pressure off the health service.

From September we also started to make available funding for the longer-term recovery of the NHS, and allocated £35 million to this area.

In 2021 we continue to distribute the remaining appeal funds through our member charities, making sure the money donated by our supporters has the greatest impact in the areas where it will really make a difference.

Further information on our grants programme and full details of grants paid to individual member charities can be found at: [nhscharitiestogether.co.uk](https://nhscharitiestogether.co.uk)

A total of

£110 million

was allocated to member charities by the end of 2020

### Funds allocated by region and nation

<b>England</b>		
North East and Yorks	£13,200,000	12%
North West	£13,200,000	12%
East Midlands	£7,700,000	7%
West Midlands	£9,900,000	9%
East of England	£8,800,000	8%
South West	£9,900,000	9%
South East	£13,200,000	12%
London	£15,400,000	14%
<b>Wales</b>	£5,500,000	5%
<b>Scotland</b>	£8,800,000	8%
<b>Northern Ireland</b>	£4,400,000	4%
<b>TOTAL</b>	<b>£110,000,000</b>	

### How your money was spent

Theme	Number of trusts/health boards
Creation of outdoor wellbeing space, including remembrance gardens	82
Counselling and psychological support for NHS staff	146
Staff wellbeing programmes	78
Creation of staff rest areas	94
Digital inclusion - e.g. virtual consultations or connecting isolated patients	42
Support for staff disproportionately affected by Covid-19	54
Patient support packs	24
Practical provisions for staff	34
Programmes to prevent isolation	12
Programmes to promote diversity	11
Programmes to address health inequalities	24
Programmes to support volunteers	24

# BEING THERE

## WHAT WE'VE ACHIEVED TOGETHER

Here are some of the hundreds of projects, covering the length and breadth of the UK, made possible by funds allocated to our 241 member charities.



# WHAT WE'VE ACHIEVED TOGETHER

## SUPPORTING PATIENTS

Tragically, nearly 130,000 people have lost their lives to Covid-19.

Together, we have funded bereavement support for families who have lost loved ones, helping them through the most difficult of times.

With no visiting allowed during lockdowns we have helped extremely sick patients cope with the anxiety and isolation due to Covid-19, keeping them connected with family members by funding equipment like iPads to enable virtual visiting.



© Daily Express

“

The funding has made all the difference to so many patients and staff. It has been so traumatic seeing patients isolated from loved ones during the pandemic. We were able to fund devices that enabled patients to see their loved ones – tragically, sometimes to say goodbye to them – which made all the difference to them at that difficult moment.”

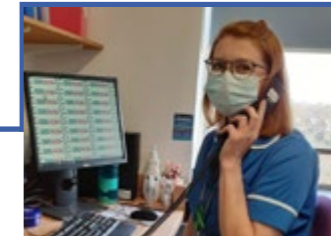
**Kate Sinclair, Staff Nurse, ICU at Wrexham Maelor Hospital.** Funded by the North Wales NHS charity, Awyr Las, using NHS Charities Together grants

Isolation is one of the toughest consequences of Covid, with visitor restrictions in place at hospitals and those less seriously ill having to isolate at home. Our grants funded volunteer-led patient support hubs providing help for those fighting Covid alone.

Helping to keep patients without Covid safe and to ease pressure on hospitals has been a vital way that our funds have made a difference.

By providing people with communications technology, we've made it possible for some outpatients to have virtual consultations from home, avoiding an unnecessary trip to hospital during lockdown.

### What we've achieved together – Supporting patients



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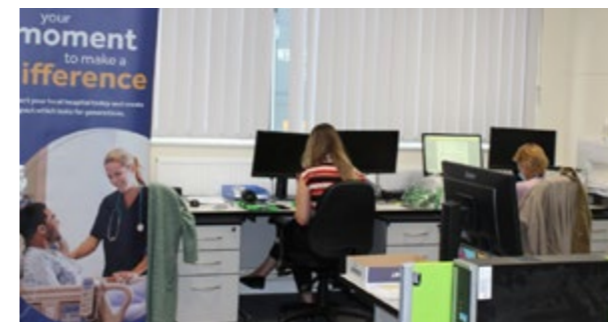
What we are trying to do is help those who fall into the middle ground of being clinically well enough for discharge but who would benefit from a bit of extra practical and emotional support. That may include food parcels until they are back on their feet, an ear to listen and perhaps help to signpost to well-established community volunteering services that could help with longer-term support. Many patients refer to the service as a 'lifeline to the outside world'.”

**Emma Squires, Patient Support Hub lead at University Hospital Southampton.** Funded by the Southampton Hospital Charity, using NHS Charities Together grants

Donations have also funded small but significant items like baby monitors and blood pressure machines to monitor expectant mothers and heart failure patients in their own homes.

Young patients in hospitals have received children's inpatient activity bags and children with diabetes have been given at-home monitoring equipment.

Covid-19 has heightened the need for mental health services. By funding talking therapy we have helped provide early intervention for people experiencing low mood, anxiety and depression.



Southampton Patient Support Hub

NHS Charities Together grants have been used to fund more research into the latest developments around Covid treatment to improve outcomes for patients.



© Daily Express

“

Thanks to the donations we've received, we've been able to fund a Covid Medical Fellowship, so a specialist junior doctor can stay abreast of the latest in Covid treatment and share best practice with colleagues. We are incredibly indebted to the support from NHS Charities Together which has enabled us to achieve so much. We have spent wisely.”

**Dr Dan Menzies, Consultant Chest Physician at Glan Clwyd Hospital in Bodelwyddan.** Funded by the North Wales NHS charity, Awyr Las, using NHS Charities Together grants

And ground-breaking research into Long-Covid has been made possible with NHS Charities Together funding. Our grants have made studies into the long-term effects of the virus a reality, helping NHS professionals better understand these.



© Barbara Exripidou

“

Currently very little is known about Long-Covid and its long-lasting symptoms. What we do know from our previous studies is that the symptoms people live with every day are wide ranging in both their type and their severity. We're incredibly grateful to NHS Charities Together and Southmead Hospital Charity, whose support means we can now work to understand why this happens and if there are any therapies to help people living with Long-Covid every day.”

**Dr David Arnold, leading the Long-Covid research study, North Bristol NHS Trust.** Funded by the Southmead Hospital Charity, using NHS Charities Together grants

# SUPPORTING NHS STAFF

**NHS staff are facing unprecedented pressures on services and making difficult decisions every day when caring for very ill patients.**

In a poll carried out in April 2021, half of healthcare workers said that their mental health had dropped since the virus began taking its toll. And 71% of younger health professionals, who are likely to be inexperienced and early in their careers, said their mental health had deteriorated.

NHS staff say sharing experiences with their peers is one of the most helpful ways to support their health and wellbeing. Trained peer support workers can provide an empathetic and compassionate listening ear, enabling staff to support each other and helping to signpost to other services where more support is needed.

Our funds have been used to invest in counselling services and peer-to-peer support sessions and helplines to help support the mental health of staff.



© Daily Express

“

Doctors and nurses have been stretched to breaking point. It's been overwhelming in some regards. The wellbeing and support service for staff has enabled clinicians to be looked after and we have all benefitted from that.”

**Dr Dan Menzies, Consultant Chest Physician at Glan Clwyd Hospital in Bodelwyddan.** Funded by the North Wales NHS charity, Awyr Las, using NHS Charities Together grants



© Daily Express

“

The remarkable support from NHS Charities Together and the public has ensured many more of our staff have been able to reach out and access support when they have needed it most. The pandemic has been very difficult and everyone has been affected.”

**Dr Sarah Finlay, A&E Lead at St Mary's Hospital.** Funded by the Imperial Health Charity in London, using NHS Charities Together grants

Staff say that a space to rest during a busy shift is also critical to enable them to continue with their vital work. NHS Charities Together has been able to fund hundreds of wellbeing and rest spaces across the UK thanks to our Covid-19 appeal.

We have also provided practical support like access to food, drink and rest areas to enable staff to continue with their vital life-saving work.



NHS staff (Imperial Health Charity)

# SUPPORTING COMMUNITIES

Together, we have supported vital partnerships outside hospitals, such as hospices, community healthcare and social care, so patients returning home have access to the care they need to recover.

## Mental health support for young people

Birmingham Children's Hospital Charity launched its campaign 'Fight for all the feels' in response to the mental health challenges faced by young people in the city, which have only grown due to the uncertainty caused by the Covid-19 pandemic.

Funds from NHS Charities Together kickstarted the campaign and are being used to support an innovative programme for children and young people with mental illnesses in Birmingham. Sadly, with the pandemic having had such a negative impact on the mental health of children and young people across the UK this is needed more than ever.

The project focuses on support provided by peer support workers aged between 16 and 24 years old and who come from the same communities and backgrounds as the people they will support. Crucially all have lived experiences of mental illness, which will help them to support others with their medical recovery, as well as assist them with their own.



The initial funding will help us to start the programme, but our ambition is to increase capacity to help more young people across our city. We're incredibly grateful to NHS Charities Together and the public for helping to fund our new Peer Support Worker programme. We are focused, more than ever, on providing long-term support through this new model, to deal with the lasting effects of Covid-19 on youth mental health."

Alex Borg, Director of Mental Health Services, Birmingham Women's and Children's NHS Foundation Trust



In my eyes, my job is a beacon of light for all BAME colleagues across my trust as it conveys the message, 'We see you, and acknowledge your differences and the needs you have within your work environment as well as your personal lives.' It also opens a door for non-BAME colleagues to gain awareness of the difficulties that we as BAME staff face on a daily basis in and outside of work, and ultimately have an impact on our health and wellbeing."

Charlene Sibanda, Health and Wellbeing Practitioner for the Black Asian and Minority Ethnic (BAME) workforce, South West Yorkshire Partnership NHS Foundation Trust. Funded by the South West Yorkshire Partnership Trust charity, using NHS Charities Together grants



Charlene Sibanda, Health and Wellbeing Practitioner



Funding projects in the community helps to take pressure off other parts of the health service

## Supporting those disproportionately affected by Covid-19

We have also been working with our members to support staff, volunteers and patients who are being disproportionately affected by the Covid crisis, such as those from ethnic minorities and high-risk groups like those living with disabilities.

As the recent report by Public Health England made starkly clear, people from ethnic minorities backgrounds are being particularly hard hit by Covid-19. NHS England figures in June 2020 showed that hospital deaths per 100,000, British people of a black Caribbean background were three times the equivalent number among the white British population.

NHS Charities Together funds have been used to recruit staff responsible for the health and wellbeing of members of the NHS workforce from ethnic minorities.

94.2%

of member respondents feel that our webinars are either good or excellent

## SUPPORTING OUR MEMBERS

The unprecedented challenges of 2020 saw the coming together of a greater number of NHS charities than ever before. One hundred new member organisations joined NHS Charities Together during the year, bringing us to a total of 241.

We're proud that our membership is made up of charities from across all the nations of the UK. We now support 100% of the current eligible hospital, mental health, ambulance and community health services across the country, growing from 60% at the end of 2019.

We began the year with our planned series of face-to-face events and advice, support, networking and advocacy for our existing members. However, the pandemic meant much of our usual membership support and our face-to-face events couldn't take place. We quickly redeployed our resources to support our national appeal and establish our own grants programme, enabling much needed funds to reach our members as quickly as possible.

All the while, we welcomed new charities and continued to support all our members through the most challenging period ever, with a range of events and tools to meet their diverse needs.

Our Webinar Wednesday events proved to be increasingly popular, with more than 500 attendees benefitting from the sessions held from September to December. We're grateful to all our partners and members for their contributions to those events, with the topics covered ranging from charity governance and financial management to fundraising and grants programmes. From September we launched updated communications channels with our membership to keep them updated on the quickly changing external landscape and upcoming grants opportunities.

We held our Annual General Meeting virtually on 16 December and were delighted that it was extremely well attended, with more than 100 member organisations represented.

98.2%

of respondents are either likely or extremely likely to attend NHS Charities Together member events in future

“

Being part of the NHS Charities Together family is hugely important for us. The webinars, in particular, have been an incredibly helpful and useful source of information and expert insight, covering a wide range of key topics.”

Mark Jones, Head of Charity, Hampshire Hospitals Charity/  
Hampshire Hospitals NHS Foundation Trust

“

Acting as the lead charity for a community partnership grant application was one of the best things we have ever done as a charity. This helped us create a fantastic collaboration with other members, partners and non-NHS charities in our region. But most importantly, we have collectively been able to reach beyond our hospital walls, delivering positive outcomes with communities hit the hardest by the pandemic, including children, young people and patients with cancer.”

Johnny Shah, Head of Charity,  
Sandwell and West Birmingham Hospitals Trust Charity

“

As one of the smallest NHS Charities Together members, the expertise that we can tap into via the webinars is invaluable. It is an hour where I can reconnect with the wider sector and I always come away with new ideas and approaches. I also appreciate that they are available to view as a recording so that I can watch at my convenience. It's great that NHS Charities Together has found a way to continue sharing info and learning in the sector.”

Dani Norman, Charitable Fund Manager,  
Yorkshire Ambulance Charity

Peer support, through our network of regional and special interest groups, has been both well received and highly valued by our members, and there are now 15 in total. We're learning from the groups established in 2019 to create and facilitate more groups throughout our entire membership and across all the nations, bringing together the specialists that represent the diverse mix of charities that make up our organisation.

We made great progress in 2020 in getting to know our new members. We look forward to continuing to engage with everyone to grow and develop our member support offer in 2021 and beyond.



A large graphic featuring a diagonal split between orange and yellow. Several white arrows of varying sizes and styles (solid and outline) point from the left towards the center. The main text is centered in a large, bold, white sans-serif font.

**WE MUST  
CONTINUE TO BE  
THERE FOR THEM**

A large, solid white arrow pointing to the right, positioned above the text 'LOOKING FORWARD'.

**LOOKING FORWARD**

# 88%

of NHS staff say they feel proud to work for the NHS

Our recent YouGov survey of NHS workers and the public shows how grateful we all are to NHS staff for supporting everyone during the Covid crisis and how proud its staff are of the NHS.

With the impacts of Covid ongoing, a backlog of patients who desperately need treatment, and many NHS workers experiencing mental health difficulties as a result of the pandemic, we are urging the public to continue to ‘be there for them’.

**The burden on NHS staff is taking its toll. They have been making difficult decisions every day when caring for very ill patients.**

- Just over half the NHS staff surveyed reported that their mental health has declined since the start of the pandemic
- Two thirds of these (67%) reported experiencing anxiety and a third (35%) depression

While the NHS has done an amazing job tackling the pandemic, in these unprecedented times there is always more that can be done to give that extra support to those who have cared for us, which is where we come in.

So far, we have allocated over £100 million in a range of projects supporting the mental health of staff, patients and volunteers, from counselling services and helplines for NHS staff to intensive psychological support for post-traumatic stress disorder. Our funding has also supported staff with practical needs like food, drink and a place to rest, enabling them to continue their vital life-saving work.

The evidence shows these projects are already making a huge difference for frontline staff.

The public showed overwhelming support for NHS staff over the last year. We need to continue to be there for them, now and in the longer term, as the NHS recovers from the most challenging time in its history.

Funds raised through our new ‘Be there for them’ appeal will enable the NHS to go further for its workforce, above and beyond core government funding. Our support will enable the NHS to work in partnership with others to significantly ramp up health and wellbeing programmes and facilities available for NHS staff across the UK.

# 86%

of the public agree NHS staff have been there for us during the pandemic

# 66%

say the hard work of NHS staff during the pandemic makes them proud to be British

## OUR FUTURE STRATEGY

Following the advent of Covid-19, in August 2020 we began working with our NHS member charities, central NHS bodies and wider stakeholders to establish our vision and strategy for the next five years.

The year 2021 will be one of collation, reflection and transition for NHS Charities Together as we listen and learn from our member charities and partners about how we can have the most impact for the nation’s health.

**Here is a summary of three emerging areas where we will be focusing our future strategy:**

**Convener and bridge between NHS and voluntary sector**  
The government’s white paper sets out the future for health and care, enabling greater integration between the NHS and social care partners through integrated care systems.

As the umbrella organisation for all 241 NHS charities we have a unique role to play as a bridge between NHS and the voluntary sector. A key part of our strategy will be to amplify the impact of the charitable health sector, enabling the NHS to go further for patients. We will continue to work with and support our member charities to maximise the impact of NHS charities across the UK.

**Providing extra support for the NHS workforce**  
The NHS will need our support more than ever, as it recovers from the most challenging time in its history. Our own research shows that the NHS workforce has experienced a physical and emotional health toll from caring for high numbers of very sick patients during the pandemic. Working with member charities we will use our funds and maximise our partnerships to give extra support for a healthy and well NHS workforce.

**Investing in and scaling up great ideas that will help prevent illness and long-term conditions**  
Clinics are currently busier than ever, and there is a significant backlog of those people needing treatment, due to the impact of Covid-19. Enabling and scaling up great ideas that will help prevent illness and long-term conditions will form a large part of our work with member charities, as we help the NHS recover from the most challenging time in its history and enable people throughout the UK to thrive.

TO THOSE WE HAVE  
MENTIONED AND SO  
MANY OTHERS

# THANK YOU

WE WILL FOREVER  
BE GRATEFUL.



# YOU MADE IT POSSIBLE

**Thanks to the incredible generosity of the public, we raised more than £150 million through our Covid-19 urgent appeal, launched in March.**

Throughout 2020, we experienced a huge heartfelt outpouring of support from individuals all over the UK. You raised money in so many creative and inspiring ways, including Covid Cuts, Thank You Flags and Jay's Virtual Pub Quiz.

Of course, we celebrate Captain Sir Tom Moore, whose challenge to walk 100 laps of his garden before his 100th birthday captivated the public and helped him raise nearly £40 million. Captain Sir Tom inspired so many people to take on their own extraordinary challenges, from running marathons to swimming lakes, giving us all hope.

Just one example is eleven-year-old Imogen Summan who even slept the night in the bath to raise funds for NHS Charities Together!

PE with Joe Wicks became a part of daily life for many families, with 'The Body Coach' providing a 30-minute workout session every weekday for 18 weeks. Joe kept the nation moving through lockdown, raising more than £580,000.

Fitness soon became a theme and 'Run for heroes' surpassed all our expectations. The social media campaign launched by Olivia Strong on 28 March encouraged people to use their daily outdoor exercise allowance to #Run5Donate5Nominate5, raising more than £7 million – incredible.

Back in spring 2020, as we stood on our doorsteps to clap for our heroic NHS staff on the frontline against Covid-19, we launched our 'One million claps' campaign. The support from the public, celebrities, brands and the media was phenomenal. David Walliams recorded our film voiceover. North Face donated unused TV broadcast space. Adverts in the Guardian and Evening Standard were given to us at no cost. And ITV Daytime provided TV coverage. Thousands of you donated and sent supportive messages to local NHS staff.

**We are so grateful to all the companies, philanthropists, families and trusts that supported and continue to support NHS Charities Together. Your generous donations and efforts to raise funds and awareness in 2020 were overwhelming.**



An enormous thank you to our corporate partners and those individuals who offered support in the very early stages of our Covid-19 urgent appeal, including CCLA who worked with us to set up our grants programme from scratch ensuring appeal funds got straight to the frontline of the NHS within weeks of launching the appeal.

XTX Markets donated a massive £10 million within hours of the campaign launch, getting the appeal off to a flying start. Within the first week, we received the biggest personal donation from an individual family – £5 million from Julia and Hans Rausing. This was soon followed by Hugh Grosvenor, the Duke of Westminster, donating £5 million to NHS Charities Together, specifically to create a 'family fund' that has supported NHS workers and their families.

The response in the weeks to follow was incredible with notable thanks to Aviva for pledging £5 million in support of the welfare and wellbeing of NHS patients, volunteers and employees, as well as Close Brothers who made a £1 million donation in recognition of NHS frontline and support staff.

When televised sporting events were cancelled, BT Sport gave all their customers the option to donate their subscription fees to the appeal which resulted in a generous donation of £1.1 million.

We are grateful to the Virtual Grand National for asking people to donate the bet they would have placed at the annual horse racing

event in Aintree had it gone ahead. Through this and bookmakers donating their profits from losing bets to the appeal, we raised more than £2.6 million.

During the Summer we also received a remarkable £1 million donation from the kind-hearted cast and crew of Talking Heads who waived all their fees for the remake of the series. Thank you to the Premier League and national team football players who through 'Players together' donated funds for our appeal and inspired the public to support us. The Premier League also raised a further £4 million for NHS Charities Together through the BBC's 'Big night in' with Comic Relief.

We would like to give thanks to M&S and customers for generously supporting the Rainbow Sale and more, which raised over £8 million, as well as continuing to support us through the Sparks loyalty scheme.

We would also like to pay tribute to Morrisons, Aldi, Sainsbury's, Tesco, John Lewis, Waitrose, the Co-op and many more supermarkets that provided support in a myriad of ways, from raising donations and giving profits from the sale of products as well as providing support directly to NHS staff.

Finally, a very special thank you must go to all our partners in the retail and hospitality industry who showed phenomenal support to NHS Charities Together and our members, both financially and in kind, during such a challenging time for their own businesses.

## **A thank you to our members**

**It goes without saying that we couldn't have done any of this without our incredible NHS charity members located within health boards, hospitals, ambulance, mental health and community services across the UK, who have worked so hard over the last year to support the patients, staff and volunteers on the frontline when they have needed support more than ever. You are amazing, thank you!**

# A DEEPER LOOK

## FINANCIAL STATEMENTS

# STRUCTURE, GOVERNANCE AND MANAGEMENT

## Governing document

The Charity is a company limited by guarantee, incorporated in England and Wales on 20 November 2019 (registered number 12325259), and registered as a charity with the Charity Commission for England & Wales on 25 November 2019 (registered charity number 1186569). From 25 January 2021 the Charity has also been registered with the Scottish Charity Regulator (Scottish Charity number SC050716).

The incorporated Charity was dormant until 1 January 2020 and therefore this first accounting period covers the 12 months from 1 January to 31 December 2020.

The Charity is governed by its Articles of Association which define the objects and powers of the Company.

The Charity has a wholly owned subsidiary, ANC Trading Limited (registered in England and Wales number 12608754), which generates commercial income from the Charity's brand. The financial results of ANC Trading Ltd have been consolidated with those of the Charity and are shown separately in note 15.

On 16 December 2020 the unincorporated Association of NHS Charities (registered charity number 1125687) was formally wound up and merged with the Charity. An appropriate entry was entered on the Charity Commission Register of Mergers.

## Fundraising

During the Covid-19 appeal we were fortunate to receive fundraising support from all quarters – individuals, companies, professional fundraisers. Where appropriate we entered into formal legal agreements to regulate fundraising on our behalf by others and to ensure they complied with the Fundraising Regulator's Code of Practice. In particular we required our supporters to protect vulnerable people and other members of the public from any unreasonable intrusion into their privacy or any undue pressure to donate.

We are registered with the Fundraising Regulator and have committed to follow the Code of Fundraising Practice and the Fundraising Promise. During the year we received no complaints about our fundraising.

## Objects

**The Objects of the Charity are, for the public benefit:**

- the advancement of health, and, in particular but without limitation, the promotion of the effective working of NHS Charities;
- the advancement and promotion of knowledge and education in relation to NHS Charities and their purposes, including by engaging in and supporting research (and the dissemination of the useful results); and
- the furtherance by any other means of the charitable purposes of all or any NHS Charities generally.

## Activities for the public benefit

### Grant making

The Charity raises funds which it grants to Member Charities to support NHS patients, NHS staff, and the health of the communities in which Members work. Examples of support given during 2020 appear elsewhere in this Annual Report.

Trustees are supported in their grant awarding by NHS Charity Member Peer Reviewers and also the Grants Advisory & Review Panel (GAARP).

**This independent group provides:**

- subject matter expertise in the governance and administration of best practice grant schemes
- expert and external grant decision-making recommendations
- specific expertise around evidence-based needs, trends and structures to support the delivery of the vision and mission of NHS Charities Together and meet the needs of our Members and their associated NHS Trusts through appropriate grant making
- independent thinking, challenge and assurance in the grant making of NHS Charities Together

### Member services and support

The Charity provides a range of services aimed at helping Member Charities operate most effectively and to the highest standards.

**Membership gives access to:**

- conferences and events
- lobbying/representation
- networking and support
- news and information
- nationwide campaigns

As a result of the Covid-19 pandemic, most face-to-face events and activities had to be cancelled. Resources were focused on the Covid urgent appeal and granting funds to Members as quickly and efficiently as possible.

However, online and digital support continued, including regular news bulletins, webinar events, and the creation of a new digital community for Members, launched in 2021.

### Public benefit

The Trustees confirm that they have complied with their duty under the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission in determining the activities undertaken by the Charity

Between them, our Member Charities hold more than £3 billion in assets and generate an annual income of more than £460 million. These charities play a significant role in supporting the NHS, and the additional funds they produce greatly enhance the services and facilities provided by their associated NHS organisations for the benefit of the public.

The Charity helps Member Charities with the management of their charitable assets, the maximising of fundraising opportunities, and effective grant-giving through educational events and the sharing of information, ideas and best practice, as outlined above.

Fundraising for its grants programmes leads to an enhancement in healthcare for NHS patients from all walks of life, regardless of their background or personal circumstances.

## Trustees

The Trustees, who are also directors under company law, who have served during the year are set out on page 57.

Up to 12 Trustees come from Member Charities and are senior officers, senior employees or trustees of a Member, or members of the board or senior officers or senior employees of the corporate trustee of a Member. They must each come from a separate Member (but they are not representatives of that Member). Up to three further Trustees can be appointed without having a connection to a Member Charity.

A Nominations Committee of the Trustees reviews the composition (including the skills, knowledge and experience) of the Board, and considers succession planning. Following an open recruitment process, Trustees are recommended to Members for election.

When recruiting new Trustees, the Charity aims to attract a diverse range of candidates who have the skills it needs. We value the benefits of having members with different backgrounds, expertise and experience. Ultimately, though, Trustee appointments are based on merit in the context of ensuring that we have an appropriate balance of skills and experience. A Trustee's term of office is three years, with a normal maximum for any Trustee of three terms.

All new Trustees undertake an induction programme, which includes an overview of the Charity's strategy, aims and objectives. The role and duties of the Trustees, company and charity law and governance, and financial and risk management are also covered. Trustees meet with the Chief Executive, members of the Senior Leadership Team and other relevant parties. Additional training is arranged as required for individual Trustees or for the Board as a whole.

Trustees are volunteers and receive no remuneration or benefits from the Charity. Out-of-pocket expenses may be claimed, and Trustee Indemnity Insurance is purchased. Details are set out in note 14 to the accounts.

## Management

The Board of Trustees is ultimately responsible for the overall control and strategic direction of the Charity and for the protection of its assets. Day-to-day management is delegated to the Chief Executive, Ellie Orton, and the Executive Directors who comprise the Senior Leadership Team.

The very rapid growth of the Charity during 2020 as a result of the Covid urgent appeal required a significant amount of time from all of the Trustees to support the Chief Executive and ensure systems were in place to manage the organisation. Key posts were covered by interim appointments and the support of individuals and organisations during 2020 is acknowledged here.

Members of the Senior Leadership Team at the date of this Report or who served during the year are shown on page 57. Remuneration of the Chief Executive and the Senior Leadership Team is set by the Trustees' Remuneration Committee and is informed by market rates.

## Risk

Identifying and managing the possible and probable risks that the Charity may face is a key part of effective governance and the Trustees acknowledge their responsibility for the identification, assessment and management of risk. Specifically, the Trustee Board determines the risk appetite and sets the culture of risk management within the Charity and monitors the management of important risks facing the Charity.

The Charity has an Audit & Risk Committee with delegated authority from the Trustees to maintain the Risk Register and report to them on internal controls and alert them to any emerging issues. It ensures that risks are appropriately owned and that risk owners are actively managing their risks with the appropriate controls in place and working effectively.

The Chief Executive and Senior Leadership Team are responsible for the identification and assessment of major risks. They ensure that controls are implemented and provide regular reports to the Board and Committees on the status of risks and their controls. They are responsible for encouraging good risk management practices and a positive attitude towards the control of risk among all staff.

Staff of the Charity are responsible for controlling risk when carrying out their duties, for following policies and procedures set by the Trustee Board designed to mitigate risk, and for identifying new and emerging risks to the Charity.

Risks that have been identified are recorded on a Risk Register along with an assessment of their severity and a record of controls and mitigating actions.

The most significant risks facing the Charity result from the rapid growth in income, members and staff. These risks are compounded by the restrictions on normal working as a result of the Covid-19 pandemic.

In response to these risks, the Charity has established a new structure to receive and evaluate grant applications so that its funds can be deployed where they are needed and without undue delay. It has recruited additional staff and provided IT equipment to support remote working, and used remote meetings technology to maintain contact within and between teams. Member support has been provided by online seminars and a new online community has been developed to ensure Members will have access to the information and networking opportunities they need to support them in the delivery of their charitable objects.

## Reserves

Funds totalling £105.9 million (Group: £105.9 million) are either designated or restricted for the Covid-19 appeal. Within that figure Trustees have designated 10% (£15.4 million) of the net Covid appeal proceeds to support delivery of the grants programme and to invest in the Charity and its Membership over a three to four year

period so that they can provide sustainable charitable support for the recovery of the NHS from the effects of Covid-19. Grants from the remaining funds have continued to be awarded during 2021 with an expectation that they will be fully committed within two years of the appeal finishing.

As at 31 December 2020, the Charity had unrestricted reserves of £375,000 (Group unrestricted reserves of £908,000). The core operating costs of the Charity are budgeted at £1.7 million and Group unrestricted reserves are therefore sufficient to cover just over six months' expenditure which is in line with the Trustees' Reserves Policy to hold sufficient cash to cover five to six months' running costs.

Work will take place during 2021 to further refine the costs of running the Charity and of providing Member Support and Trustees will review the Reserves Policy again in light of this.

## Trustee duties

Section 172 of the Companies Act 2006 requires the Trustees to act in the way they consider, in good faith, would be most likely to promote the success of the Charity to achieve its charitable purposes. The Act states that in doing so, the directors should have regard, amongst other matters, to:

### The likely consequence of any decision in the long term

Our current strategy was developed to enhance the role of charitable giving in the NHS over the long term. All decisions have been taken with this in mind and we have been reviewing our future strategy in the light of the phenomenal success of our Covid-19 appeal.

### The interests of the Charity's employees

Our employees are vital to the Charity's success. We are a small but growing team, and we have been working hard to ensure staff are supported in their roles, especially during this unusual period where remote working is the only way we can operate.

### The need to foster the Charity's business relationships with suppliers, customers and others

We have a small number of suppliers and work to ensure good relationships with them, while also reviewing arrangements to ensure that the combination of cost and service delivers best value. We work with our Members to ensure the services we provide meet their needs and are of a high quality. We collect formal and informal feedback after all our events so that we can learn and improve how we do things.

### The impact of the Charity's operations on the community and the environment

Our charitable work aims to benefit the community and we plan our grant making with community benefit in mind.

### The desirability of the Charity maintaining a reputation for high standards of business conduct

Our reputation and public trust in NHS Charities Together is fundamental to our future success. Our organisational values and behaviours are at the heart of our planning and decision making.

### The need to act fairly as between members of the Charity

We aim to be a fully inclusive organisation which is relevant and accessible for all NHS Charities. Our services and grant making are designed to ensure all Members are able to benefit, regardless of their size or structure.

## Statement of Trustee responsibilities

Trustees are responsible for preparing the Trustees' Annual Report and Financial Statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the Trustees to prepare accounts for each financial year that give a true and fair view of the state of affairs of the Charitable Company and the Group, and of the incoming resources and application of resources, including the income and expenditure of the Charitable Group for that period.

### In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in the Charities Statement of Recommended Practice.
- make judgements and estimates that are reasonable and prudent.
- state whether applicable UK Accounting Standards have been followed, subject to any material departures being disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume the Charitable Company will continue in business.

The Trustees are responsible for keeping proper accounting records that can disclose with reasonable accuracy the financial position of the Charitable Company at any time and provide financial statements which comply with the Companies Act 2006, Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the Charitable Company and the Group, and taking reasonable steps for the prevention and detection of fraud and other irregularities.

### So far as the Trustees are aware:

- there is no relevant audit information of which the Charitable Company's auditors are unaware.
- the Trustees have taken all the steps that they ought to have taken to make themselves aware of any relevant audit information, and to establish that the auditors are aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Charitable Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Trustees confirm that they have complied with their duty under the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission in determining the activities undertaken by the Charity.

The Trustees approve and present this Annual Report (including the Strategic Report) and the Consolidated Financial Statements.



Ian Lush  
Chair  
30 July 2021

# CONSOLIDATED FINANCIAL STATEMENTS

## Independent auditor's report Independent auditor's report to the members of The Association of NHS Charities

### Opinion

We have audited the financial statements of The Association of NHS Charities (the 'parent charity') and its subsidiary (the 'group') for the period ended 31st December 2020 which comprise the Group Statement of Financial Activities, the Group and Parent Charity Balance Sheets, the Group Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

### In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent charity's affairs as at 31st December 2020 and of the group's income and expenditure for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities and Trustee Investment (Scotland) Act 2005, regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and the parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and the parent charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### Other information

The other information comprises the information included in the Annual Report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006 and the Charities and Trustee Investment (Scotland) Act 2005, regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

### In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Trustees' Report for the financial period for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Trustees' Report have been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In light of the knowledge and understanding of the group and the parent charity and their environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Trustees' Report.

### We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charity, or returns adequate for our audit have not been received from branches not visited by us; or

- the parent charity's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### Responsibilities of Trustees

As explained more fully in the Trustees' Responsibilities Statement set out on page 42, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charity or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under Section 44(1)(C) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Based on our understanding of the group and the parent charity, and its industry, we identified that the principal risks of non-compliance with laws and regulations related to UK tax legislation, employment regulation, and fraud, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements, such as the Companies Act 2006 and the Charities Act 2011.

We evaluated the trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principal risks were related to posting manual journal entries to manipulate financial performance, inappropriately shifting the timing and basis of income recognition, management bias through judgements and assumptions in significant accounting estimates, in

particular in relation to fund accounting, and significant one-off or unusual transactions.

**Our audit procedures were designed to respond to those identified risks, including non-compliance with laws and regulations (irregularities) and fraud that are material to the financial statements. Our audit procedures included but were not limited to:**

- Discussing with the trustees and management their policies and procedures regarding compliance with laws and regulations;
- Communicating identified laws and regulations throughout our engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- Considering the risk of acts by the group and the parent charity which were contrary to applicable laws and regulations, including fraud.

**Our audit procedures in relation to fraud included but were not limited to:**

- Making enquiries of the trustees and management on whether they had knowledge of any actual, suspected or alleged fraud;
- Gaining an understanding of the internal controls established to mitigate risks related to fraud;
- Discussing amongst the engagement team the risks of fraud; and
- Addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

### Use of the audit report

This report is made solely to the charity's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005, regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended) and with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body for our audit work, for this report, or for the opinions we have formed.

*Ian Holder*

Ian Holder (Senior Statutory Auditor) for and on behalf of Mazars LLP Chartered Accountants and Statutory Auditor  
First Floor, Two Chamberlain Square, Birmingham, B3 3AX

11 August 2021

## Consolidated statement of financial activities

### Income and expenditure account

	Note	Unrestricted £000	Restricted £000	Year ended 31 Dec 2020 £000
<b>Income</b>				
General donations		23	0	23
Membership subscriptions		412	0	412
Sponsorship and grants		189	0	189
Event income		5	0	5
Fundraising activity	2	147,917	9,550	157,467
Bank interest		112	0	112
Transfer from ANHSC		146	0	146
<b>Total income</b>		<b>148,804</b>	<b>9,550</b>	<b>158,354</b>
<b>Expenditure</b>				
Cost of generating funds	3	3,125	0	3,125
Charitable expenditure				
Membership services	4	514	0	514
Grants to members	7	42,340	5,550	47,890
<b>Total expenditure</b>		<b>45,979</b>	<b>5,550</b>	<b>51,529</b>
<b>Net income/(expenditure) for the accounting period</b>		<b>102,825</b>	<b>4,000</b>	<b>106,825</b>
Fund balance brought forward		0	0	0
<b>Fund balance at 31 December 2020</b>		<b>102,825</b>	<b>4,000</b>	<b>106,825</b>

The statement of financial activities includes all gains and losses in the year. All income and expenditure derive from continuing activities.



## Consolidated balance sheet

Company number 12325259 (Charity)

	Note	31/12/2020 Group £000	31/12/2020 Charity £000
<b>Fixed assets:</b>			
Tangible assets	9	44	44
Current assets			
Debtors	10	13,073	12,542
Short term investments and deposits	11	91,819	91,819
Cash at bank and in hand		2,080	2,071
Total current assets		106,972	106,432
<b>Creditors</b>			
Amounts falling due within one year	12	191	184
Net current assets		106,781	106,248
Total net assets or liabilities		106,825	106,292
<b>The funds of the Charity:</b>			
	13		
Unrestricted funds		908	375
Designated funds		101,917	101,917
Restricted funds		4,000	4,000
		106,825	106,292

Approved and authorised for issue by the Board  
and signed on its behalf



Ian Lush  
Chair  
30 July 2021

The notes on pages 48 to 56 form part of these financial statements.

## Consolidated cashflow statement

	Note	Total funds 2020 £000
<b>Cash flows from operating activities:</b>		
<b>Net cash provided by (used in) operating activities</b>		<b>93,845</b>
Cash flows from investing activities:		
Dividends and interest		112
Proceeds from the sale of investments		0
Purchase of investments		0
Investment in property and equipment		(58)
Net cash provided by (used in) investing activities		54
Change in cash and cash equivalents in the reporting period		93,899
Cash and cash equivalents at the beginning of the reporting period		0
<b>Cash and cash equivalents at the end of reporting period</b>		<b>93,899</b>

Cash flows from operating activities represent operating surplus of £106,825 less debtors of £13,073 and investment income of £112 plus creditors of £191 and depreciation of £14.

# NOTES TO THE FINANCIAL STATEMENTS

## 1. Accounting policies

### Basis of preparation

The financial statements are prepared under the historical cost convention, and in accordance with applicable accounting standards in the United Kingdom, the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' and Financial Reporting Standard (FRS) 102, together with the reporting requirements of the Companies Act 2006, the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006.

These financial statements consolidate the results of the Charitable Company and its wholly owned subsidiary company ANC Trading Limited (company registration number 12608754). Uniform accounting policies are adopted across the Group and inter-company transactions are eliminated on consolidation. The operating results for the subsidiary are provided in note 15.

A separate Statement of Financial Activities for the Charity itself is not presented as allowed by Section 408 of the Companies Act 2006 and paragraph 5.1 of the SORP 2015. The income of the parent Charity was £157.8 million and the expenditure was £51.5 million. The net surplus of the Charity was £106.3 million. The Charity has taken advantage of the exemption from preparing a Cash Flow Statement under FRS 102 Section 1.12(b). The cash flows of the Charity are included in the Consolidated Cash Flow Statement.

The Charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

### Critical accounting estimates and judgements

There are no material judgements or estimates applied in the preparation of these accounts.

### Going concern

The financial statements have been prepared on a going concern basis.

The support for the Covid urgent appeal means that the organisation has had to scale up rapidly and holds liquid funds sufficient to support cash flow requirements over the foreseeable future under all scenarios. Therefore the Trustees consider there are no material uncertainties about the Charity's ability to continue as a going concern.

### Taxation

As a registered charity, the Charity benefits from rates relief and is exempt from corporation tax on its charitable activities but not from VAT. Irrecoverable VAT is included in the cost of those items to which it relates. The subsidiary undertaking does not pay direct tax because its policy is to Gift Aid taxable profits to the Charity.

### Income

#### Legacy income

Pecuniary legacies are recognised as receivable once probate has been granted and notification has been received. Residuary legacies are recognised as receivable once probate has been granted, notification has been received and where they can be valued. Residuary legacies with a life interest are only valued where legal title has passed to the Charity.

#### Donation income

General donations, donations from fundraising events, corporate and philanthropy income, and direct marketing income are recognised in full in the Statement of Financial Activities when entitled, receipt is probable, and when the amount can be quantified with reasonable accuracy. Income received in advance is deferred where appropriate. Gift Aid receivable is included when claimable. No account is taken of monies or other assets in the hands of volunteer fundraisers until such monies are banked or other assets are received. Donated services and facilities are valued and included as income and expenditure, at the price the Charity estimates it would have paid in the open market for an equivalent service or facility that it would have purchased. A valuation of volunteer time and gratuitous gifts given to the Charity is not included in these financial statements.

#### Grant income

Grant income is credited to the Statement of Financial Activities when received or receivable, whichever is earlier, unless the grant relates to a specific future period, in which case it is deferred.

#### Membership subscriptions

Membership subscription income is recognised in the year to which it relates.

#### Income from trading activities

Income from trading activities is credited to the Statement of Financial Activities when received or receivable, whichever is earlier, unless it relates to a specific future period, in which case it is deferred. Income received in respect of raffles and lotteries is recognised when the draw is made. Income received in advance for future raffle and lottery draws is deferred until the draw takes place.

#### Investment income

Income from investments is recognised when received or receivable, whichever is earlier.

### Expenditure

Resources expended are recognised on an accruals basis in the period in which they are incurred. Expenditure on raising income includes the costs incurred in raising legacy income, donation income, grant income, and income from trading activities, including apportioned support costs. Expenditure on charitable activities comprises the costs incurred on charitable activities, including apportioned support costs.

### Allocation of expenditure

Resources expended are allocated to the particular activity to which the cost relates. Where expenditure contributes to more than one area of activity, the costs are allocated to each of the activities based on estimated staff time.

### Governance costs

Governance costs are the costs associated with constitutional and statutory requirements and with the strategic management of the Charity's activities.

### Redundancy and termination payments

Redundancy and termination payments are recognised when there is a demonstrable commitment on an individual or group basis that cannot be realistically withdrawn.

### Tangible assets

Tangible assets are stated at cost, net of cumulative depreciation and provision for impairment. Depreciation is charged in equal instalments over the life of each tangible asset at the following rates:

- furniture and equipment – 25%
- computer equipment and software – 25%
- leasehold property and leasehold property improvements – over the life of the lease

Items of equipment, motor vehicles and property are capitalised where the purchase price exceeds £1,000. Leasehold improvements are capitalised where the cost exceeds £10,000. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. An impairment review is performed whenever the charity becomes aware that a significant event has occurred. Impairments are recorded in the SOFA as expenditure.

### Investments

Listed investments are included on the Balance Sheet at fair value, which is their closing bid price on the current or previous trading day. Unlisted investments are included on the Balance Sheet at their fair value. For unlisted funds, this is based on the Charity's share of the net asset value of the investments using the latest available performance data. Investments in subsidiaries are recorded at cost in the Charity's Balance Sheet.

Realised gains and losses on disposals in the year and unrealised gains and losses on investments at the Balance Sheet date are included in the statement of financial activities for the relevant underlying funds. All investment income is treated as unrestricted.

Current asset investments have a maturity date or expected disposal date of less than one year and are not held for long-term investment purposes.

### Programme-related social investments

Programme-related social investments are investments made in order to directly further the charitable purposes of the Charity.

Any financial return obtained is not the primary reason for making the investment. Programme-related social investments are held at cost, adjusted for impairment losses. Impairments in the value of programme-related investments are charged to charitable expenditure. Gains in the value of programme-related investments are credited to investment income.

Where the Charity has a significant interest in a programme-related investment, it will be treated as either a joint venture or an associate, dependent on the level of control exerted by the Charity. Joint ventures and associates are included at cost, subsequently adjusted for the Charity's share in the associate's net assets under the equity method in the consolidated financial statements. The annual movement in the value of programme-related investments is shown as a separate category in the investments note.

### Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits with banks, and funds that are readily convertible into cash at, or close to, their carrying values, but not held for investment purposes.

### Financial instruments

The Charity has applied the provisions of FRS 102, Section 11, 'Basic Financial Instruments' and Section 12, 'Other Financial Instruments Issues'. Financial assets and liabilities are recognised when the Charity becomes a party to the contractual provisions of the instrument. The Charity initially recognises a financial asset or a financial liability at transaction price – for debtors and other creditors this is the settlement amount. Grant commitments over one year are discounted to reflect present value.

### Stocks and property awaiting sale

Goods purchased for resale are valued at the lower of cost and net realisable value. Gifted properties awaiting sale are valued at their fair value, which is their expected sale price, less costs of sale. Properties awaiting sale are valued by an independent valuer who holds a relevant professional qualification and has relevant experience of both the class and location of the asset.

### Debtors and creditors

Trade debtors and other receivables are recognised at their transaction price less any allowance for doubtful debts. Liabilities are recognised when, as a result of past events, there is a probable future outflow of resources and the amount can be estimated reliably. Trade creditors and other payables are included at their nominal value.

### Grant commitments

Grants are made to organisations in furtherance of the Charity's grants policies. The full value of a charitable grant is recognised in the year in which the commitment is made and shown as a long or short-term creditor as appropriate. The discount applied to grant commitments not yet paid falling due after more than one year to adjust the valuation to its present value is the current base rate. Commitments are recognised on the date the Charity formally notifies the recipient of the award.

## Provisions

Provisions are recognised when the Charity has a present legal or constructive obligation as a result of a past event, it is probable that an outflow of resources will be required to settle the obligation, and the amount can be reliably estimated.

## Leases

Expenditure on operating leases is charged in the statement of financial activities as incurred. The Group does not hold any assets under leases.

## Fund accounting

Restricted, designated and general funds are separately disclosed. The different funds held are defined as follows:

### Restricted funds

These are subject to specific restrictions imposed by the donor or by the nature of the appeal.

### Designated funds

These are set aside at the discretion of the Trustees for specific purposes. They would otherwise form part of the general funds.

### General funds

These are available to spend at the discretion of the Trustees in furtherance of the charitable objectives of the Charity.

Any transfers between funds and any allocations to and from designated funds are approved by Trustees. The cost of raising and administering such funds are charged against the specific funds.

### Pensions

The Charity contributes to defined contribution pension schemes for its employees. Contributions to the schemes are charged to the statement of financial activities in the year in which they become payable.

## 2. Fundraising activity

	2020 £000
Covid urgent appeal	148,106
Appeal Gift Aid	8,808
Donated merchandise	4
ANC Trading Ltd income	549
<b>Total</b>	<b>157,467</b>

## 3. Cost of generating funds

	Support costs	Governance costs (Note 5)	2020 £
Seconded, agency and professional staff	653,938	0	653,938
Online donation fees	1,899,478	0	1,899,478
Fundraising expenses	114,390	0	114,390
Advertising and marketing	366,708	0	366,708
Appeal computing equipment	13,820	0	13,820
Operational cost allocation	30,441	30,000	60,441
ANC Trading Ltd expenditure	15,775	0	15,775
<b>Total</b>	<b>3,094,551</b>	<b>30,000</b>	<b>3,124,551</b>

## 4. Membership services

	Support costs	Governance costs (Note 5)	2020 £
Staff costs	275,369	14,493	289,862
Seconded, consultancy and professional	37,933	0	37,933
Core advertising and marketing	11,125	0	11,125
Website	13,499	0	13,499
Recruitment expenses	38,770	0	38,770
Office costs	23,746	0	23,746
IT equipment, telephones and support	18,827	0	18,827
Printing, postage and stationery	5,080	0	5,080
Audit and banking fees	11,122	0	11,122
Travel and subsistence	4,220	427	4,646
Staff training and development	54	0	54
Other overheads	1,508	0	1,508
Special projects and membership support	50,520	0	50,520
Depreciation	2,675	0	2,675
ANC Trading Ltd set up fees	5,000	0	5,000
<b>Total</b>	<b>499,447</b>	<b>14,920</b>	<b>514,367</b>

## 5. Governance costs

	2020 £
Staff costs	14,493
Audit fee	30,000
Trustee expenses	427
<b>Total</b>	<b>44,920</b>

We estimate 5% of support staff costs relate to governance, making a total for governance costs of £14,493.

## 6. Auditor's remuneration

The auditor's remuneration of £30,000 relates to the audit fee of £25,000 plus irrecoverable VAT of £5,000. A further £5,000 was paid for the audit and preparation of statutory accounts for ANC Trading Ltd.

## 7. Grants to members

Grants are made to Member NHS Charities. An analysis of all grants awarded in the year, by region, is given below. Please note that this table shows grants awarded during 2020. During the same period a total of £110 million was allocated to member charities with the remainder still being distributed during 2021, see table page 19.

A full breakdown of grants is available from the Charity and at [www.nhscharitiestogether.co.uk](http://www.nhscharitiestogether.co.uk)

Region	£
Central & East London	2,751,544
East Midlands	2,322,800
East of England	4,470,860
Kent, Surrey, Sussex	3,173,056
Northern Ireland	645,000
North East	2,398,400
North West	5,541,355
North West London	2,284,600
South London	2,096,500
Scotland	3,590,669
South West	4,242,525
Thames Valley	1,256,200
Wales	1,900,000
Wessex	2,152,700
West Midlands	4,493,090
Yorkshire & Humber	4,570,600
<b>Total grants awarded</b>	<b>47,889,899</b>

### Grants were awarded in three stages:

#### Stage 1 – Urgent response grants (£42 million allocation):

Following an initial £35,000 support grant paid to all our Members, a further distribution was made based on NHS staff numbers. A final £50,000 was awarded to Members that had additional urgent needs. The full allocation has been distributed.

#### Stage 2 – Community partnership grants (£33 million allocation):

These grants are being made through Member Charities but are targeted at supporting the wider NHS and voluntary, community and social care sector in recognition of the impact of Covid-19 on the wider community.

#### Stage 3 – Recovery grants (£35 million allocation):

These grants are aimed at projects supporting the long recovery of the NHS.

At year end application and approval processes were continuing for the majority of the Stage 2 and Stage 3 allocations.

Further information on our grant programme and full details of grants paid to individual Member Charities can be found elsewhere in this Report and at [www.nhscharitiestogether.co.uk](http://www.nhscharitiestogether.co.uk)

## 8. Employees

In addition to the directly employed staff detailed here, we strengthened our team during the pandemic period with volunteers and contracted staff.

Average number of employees	2020
Direct charitable	5.04
<b>Employment costs</b>	<b>£</b>
Wages and salaries	244,047
Social security costs	22,815
Pension	23,000
	<b>289,862</b>

Employment costs above include £6,449 in contractual termination payments to one employee.

Only the Chief Executive Officer received emoluments of more than £60,000 excluding employer's pension costs. Her salary including pension was in the range £90,000 to £100,000.

In addition to direct employment costs, the Charity paid £498,000 for contracted and seconded interim staff during the year.

The Charity considers its key management personnel comprise the Trustees, the Chief Executive Officer and the Senior Leadership Team. The total employment costs of the key management personnel were £188,000. Trustees received no remuneration.

## 9. Tangible assets

	Group and Charity Plant and machinery £000
<b>Cost</b>	
At 1 January 2020	0
Additions	58
At 31 December 2020	58
<b>Depreciation</b>	
At 1 January 2020	0
Charge for the year	14
At 31 December 2020	14
<b>Net book value</b>	
At 1 January 2021	44

## 10. Debtors

	Group As at 31 December 2020 £000	Charity As at 31 December 2020 £000
Trade debtors	825	280
Other debtors	12,226	12,240
Prepayments	22	22
	13,073	12,542

Other debtors for the Group represent grants and donations notified but not yet received. For the Charity the loan to ANC Trading (£14,256) is included in Other debtors. All debtors were judged to be receivable within one year.

## 11. Short-term deposits and bank accounts

	Group As at 31 December 2020 £000	Charity As at 31 December 2020 £000
Current accounts	2,080	2,071
Short term investments and deposits	91,819	91,819
	93,899	93,890

## 12. Creditors

	Group As at 31 December 2020 £000	Charity As at 31 December 2020 £000
Trade creditors	25	25
Accruals	61	56
Other creditors (pension & VAT)	3	1
Deferred membership income	102	102
	191	184

All creditors fall due within one year.

## 13. Analysis of main funds and purposes

	As at 31 December 2019 £000	Income £000	Expenditure £000	As at 31 December 2020 £000
Funds (Group)				
Unrestricted	0	1,420	(512)	908
Designated - Covid appeal	0	147,384	(45,467)	101,917
Restricted	0	9,550	(5,550)	4,000
Total funds	0	158,354	(51,529)	106,825

	As at 31 December 2019 £000	Income £000	Expenditure £000	As at 31 December 2020 £000
Funds (Charity)				
Unrestricted	0	887	(512)	375
Designated - Covid appeal	0	147,368	(45,451)	101,917
Restricted	0	9,550	(5,550)	4,000
Total funds	0	157,805	(51,513)	106,292

### Designated funds

A designated fund has been set aside out of unrestricted funds by the Trustees representing the balance of the Covid appeal at year end. This will continue to fund grants to help NHS Charities support NHS staff, volunteers and patients in ways above and beyond what NHS funding can ordinarily provide, from meeting immediate and urgent needs to supporting long term recovery from the impact of the crisis.

### Restricted funds

Two grants to the Covid appeal were made specifically to support projects for staff mental health (£9 million) and two grants were given for distribution to specific member charities (£550,000). These amounts were treated as restricted funds and there is a balance of £4 million for staff mental health carried forward for application in 2021 (included within Other Debtors in the Balance Sheet).

Designated and restricted funds are held as current assets.

## 14. Related party transactions

During 2020, the Charity made a loan of £14,256 to its wholly owned subsidiary, ANC Trading Ltd. The purpose of the loan was to cover legal set up costs and to provide working capital for the company. The interest rate charged on the loan is 2% above bank base rate. No portion of the loan was repaid during the year.

The Trustees were not paid and received no other benefits from the Charity or its subsidiary in the year. Two Trustees were reimbursed £426.60 for out-of-pocket travel expenses during the year. No Trustee received payment for professional or other services supplied to the Charity.

Each Trustee also held a post with a Member Charity which was eligible for and received member services and grants during the year. All Member Charities were allocated grant funds on an equitable basis and no part of any grants paid to a Member Charity directly benefited any Trustee.

The Charity purchased trustee indemnity insurance (£5 million cover) as part of a broader management liability package at a cost of £15,740.

## 15. ANC Trading Ltd

The trading results for ANC Trading Ltd are given below:

	2020 £
<b>Income</b>	
Trading income	548,659
<b>Total income</b>	<b>548,659</b>
<b>Expenditure</b>	
Professional advice	10,481
Operating costs	294
Audit fee	5,000
<b>Total expenditure</b>	<b>15,775</b>
<b>Profit</b>	<b>532,884</b>

### Balance sheet

	2020 £
Fixed assets	0
Current assets	553,971
Current liabilities	(21,086)
	<b>532,885</b>
Represented by	
Ordinary shares	1
Profit and loss accounts	532,884
	<b>532,885</b>

All profits were Gift Aided to the Charity after year end.

## 16. Prior year comparisons

These are the first financial statements for the Group produced since incorporation of the Charity and its trading subsidiary, so there are no prior year comparisons. Prior to 1 January 2020 the business of the Charity was carried on by an unincorporated association, Association of NHS Charities, registered charity number 1125687. Its financial statements for previous years are available from the Charity.

## Legal and administrative information

<b>Charity name</b>	Association of NHS Charities NHS Charities Together	Registered name Known as/Trading name
<b>Trustees</b>	Keith Brooks Chris Burghes Barbara Cathcart Ian Chivers Amerjit Chohan Tim Diggle Jane Ferguson Ian Lush (Chair) Sarah Naismith  Jonathan Rennison David Reynolds Kirsty Thomson	Resigned 22 July 2020 Resigned 1 April 2020   Appointed 20 May 2020  Appointed 20 May 2020 Resigned 22 October 2020 Resigned 22 October 2020 Resigned 30 April 2020 Appointed 20 May 2020
<b>Chief Executive Officer</b>	Ellie Orton	
<b>Senior Leadership Team</b>	<b>2020</b> Director of Fundraising Director of Operations Business Services Director <b>2021</b> Director of External Affairs & Communications Director of Fundraising Business Services Director Director of Membership & Impact	Amit Aggarwal (Interim) Seb Hargreaves (Interim) Stuart Reynolds (Interim)  Sarah Champion Louise McCathie Stuart Reynolds (Interim) Richard Scarth
<b>Registered office and principal address</b>	Suite 68, Lake View House Wilton Drive Warwick CV34 6RG	
<b>Auditor</b>	Mazars LLP First Floor Two Chamberlain Square Birmingham B3 3AX	
<b>Bankers</b>	The Co-operative Bank PO Box 250 Delf House Southway Skelmersdale WN8 6WT	
<b>Solicitors</b>	Withers LLP 16 Old Bailey London EC4M 7EG	
<b>Charity number</b>	1186569 (England & Wales) SC050716 (Scotland)	
<b>Company number</b>	12325259	

**NHS Charities Together is the independent national charity partner of the NHS, caring for patients, staff and communities. We are made up of every NHS charity across the UK, based within health boards, hospitals, mental health, ambulance and community health services.**

The funds raised and wider support provided by NHS Charities Together enable the health service to go above and beyond what would otherwise be possible. Our national reach means we can ensure funds are spent where they are most needed. Through our member charities, we fund projects that improve services for patients and we help NHS staff and volunteers both practically and emotionally so they can continue their life-saving work.

We also provide support for our member charities through nationwide fundraising and advocacy, advice and guidance, conferences and training opportunities.

**[nhscharitiestogether.co.uk](https://nhscharitiestogether.co.uk)**

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